



Working with SDOT: Ready to Prime

Working with SDOT: Ready to Prime
Sachi Delacruz
11/30/2022

Welcome!



Event Agenda

- I. Welcome
- II. Pre-Contract Preparation
- III. Contract Attainment
- IV. Contract Duration & Closeout
- V. Resources
- VI. Breakout Rooms

SDOT vision, mission, and values

Vision: Seattle is a thriving, equitable community powered by dependable transportation.

Mission: Our mission is to deliver a transportation system that provides safe and affordable access to places and opportunities.

Committed to 6 **core values**:

- Equity
- Safety
- Mobility
- Sustainability
- Livability
- Excellence

Introducing...

Christina Guros, *Equitable Contracting Advisor*

SDOT Office of Equity and Economic Inclusion

Christina comes to SDOT from the City's Office of Immigrant and Refugee Affairs where she worked on citizenship initiatives and policy for Seattle residents. She has spent most of her career in public service and the nonprofit sector, with a focus on increasing rights, access, and influence for immigrants through advocacy, program development, and contracting equity. Christina is a Seattle native who has spent time living in the Bay Area and New York City before settling back in West Seattle, where she enjoys sharing time with her husband, toddler and large dog.

Contracting with the City of Seattle

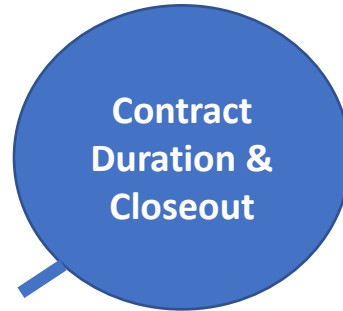


How do I prepare to work with the City?
How do I get started?



How can I be competitive for a solicitation / project?

Once I have a contract, what requirements and expectations must I meet?



Contracting with the City of Seattle

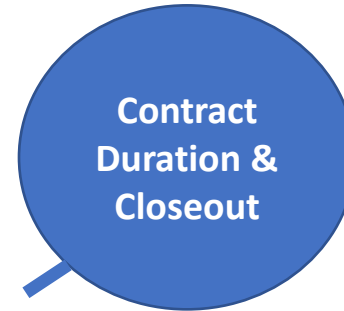


How do I prepare to work with the City?
How do I get started?



How can I be competitive for a solicitation / project?

Once I have a contract, what requirements and expectations must I meet?



Pre-Contract Preparation for Primes AND Subs

Common things needed to
work with the City – **whether
Prime or Sub**

City of Seattle License

Taxes

WA State License (UBI#)

Correct W-9

OBD Registration

WMBE Status

Federal Debarment Check

Secretary of State
Corporations Registrations

Pre-Contract Preparation for Primes

How to find opportunities

Anticipated Project Lists

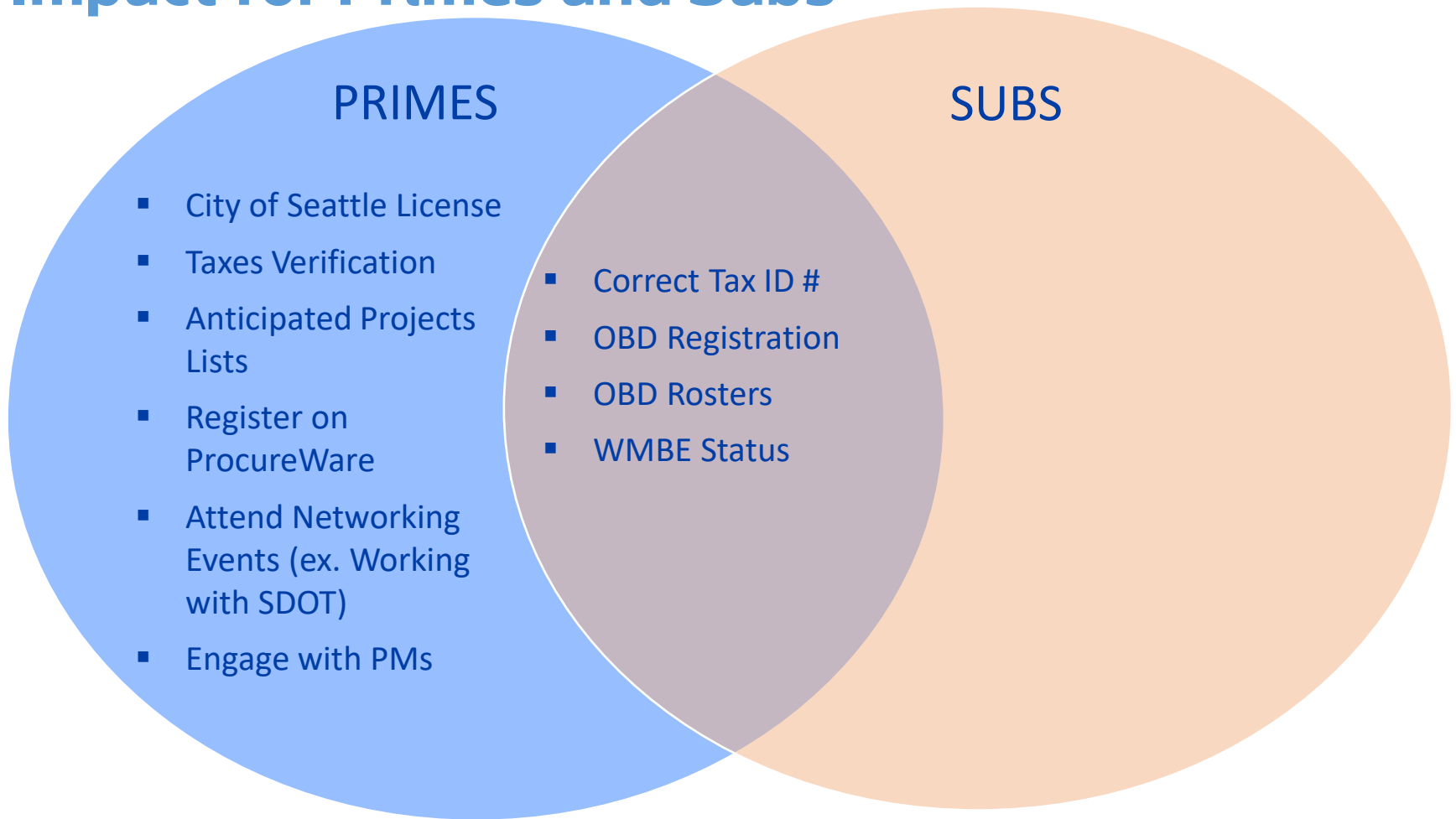
Update OBD Registration

Register on ProcureWare

Network & Attend Events

Engage with PMs

Pre-Contract Preparation Summary: Impact for Primes and Subs



Pre-Contract Preparation Further Info

- City of Seattle license → <http://www.seattle.gov/licenses/get-a-business-license>
- State UBI → <http://bls.dor.wa.gov/file.aspx>
- OBD Registration → [Online Business Directory](#)
- WMBE Status → SDOT: Christina Guros
- ProcureWare → <https://seattle.procureware.com/>
- Anticipated Project Sheets → www.seattle.gov/transportation/oeei-wmbe
- WA Secretary of State → <https://ccfs.sos.wa.gov/#/>

Contracting with the City of Seattle

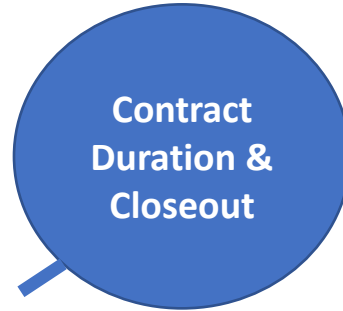


How do I prepare to work with the City?
How do I get started?



How can I be competitive for a solicitation / project?

Once I have a contract, what requirements and expectations must I meet?



Contract Solicitation & Attainment

- Understanding Contract Documentation
- Heightened client awareness
- Know specs manual/industry requirements and manage firm's own knowledge
- What do negotiations look like? What is negotiable, what is not negotiable?
- Inclusion Plan

RFQ / RFP Responses

Availability / Timing

Exposure to City Process

WMBE Inclusion Plan – Consultant Contracts (SMC CH. 20.42)

Contract Number and Title	<input type="text"/>
Consultant Name	<input type="text"/>
Consultant Contact Info.	(Name, Phone, e-mail) <input type="text"/> <input type="text"/> <input type="text"/>
Original Submittal Date	<input type="text"/>
Revision Version Number	<input type="text"/>
Revision Version Date	<input type="text"/>

You may add pages or separate pages into a more readable format.

The Seattle Municipal Code (SMC) and the Mayor's Executive Order direct inclusion of women and minority firms in City contracting. This form must be completed in full as part of your solicitation response. Failure to submit the form may result in rejection of your solicitation as non-responsive and your firm rejected from consideration. The information must be consistent with team assignments elsewhere in your solicitation response. During negotiations before contract execution, the City may negotiate scope and teaming; a revised WMBE Inclusion Plan is likely appropriate and becomes the contractually binding version. Carefully read all instructions embedded and on the back of this form. In any event, this form is required for all consultant contracts above \$328,000. If you are responding to a Request for Proposal or a Request for Qualifications above \$328,000 in value, this form will be required with your submittal. If you are working directly with the department and it is not through a formal solicitation process, you will still have a deadline for submittal before the contract is awarded.

1. Aspirational WMBE Goals

In the box below, state the aspirational WMBE goals you intend to achieve for this contract, including all phases and amendments. While the goals are aspirational, good faith efforts to develop and achieve goals are mandatory. Goals developed in good faith are considered attainable with good faith efforts. A contract amendment may require revisiting this WMBE Inclusion Plan to consider changes that may affect WMBE utilization (see Instructions). WMBE primes can include self-performance in goals below. Do not provide a range. If you identify Core Work commitments on page 2, this percentage must be no less than the Core Work commitments.

Estimated percentage of the total contract value to Women Owned firms (Firms that are Women Owned and Minority Owned are denoted in the MBE category line below)	<input type="text"/> %
Estimated percentage of the total contract value to Minority Owned firms	<input type="text"/> %
Overall Contract Aspirational WMBE Goal	<input type="text"/> %

Your WMBE Team. Carefully read Instructions on the back of this form. Requests for proposals or consultant work often include core work that is fundamental to contract performance and proposed value-added discretionary work. Add rows or space as needed.

WMBE Signature: This requires the WMBE sign the Plan or you can simply attach an email to evidence their concurrence. This ensures WMBE firms understand (1) they are listed on your plan, (2) they are in core or non-core work and implications of that; (3) whether the individual or resume is critical to their participation; and (4) they are aware of risks given scope changes made by the City.

Core Work. Identify WMBE firms you selected who agreed to perform core disciplines or functions on your team. WMBE firms listed here must be integrated into your team and on your organizational chart (if one is submitted in your solicitation response). The percentage you name below is the minimum share of total contract value. All WMBE firms named are to be aware of their role and anticipated compensation. Reasons for a Prime to replace the WMBE firms performing Core Work as key personnel under the contract and their intended share of such work is restricted by a list of acceptable reasons and City approval (see instructions). The City will preserve WMBE utilization in Core Work for these WMBE firms to the extent practicable.

Name of WMBE Firm	Identify as Women (W) or Minority (M)	Minimum value to this WMBE firm out of the total spend	Describe tasks and which project phase each task is within	If WMBE firm utilization depends upon a particular resume, list those individuals below	Signature of WMBE Firm
<input type="text"/>	<input type="text"/>	<input type="text"/> %	<input type="text"/>		
<input type="text"/>	<input type="text"/>	<input type="text"/> %	<input type="text"/>		
<input type="text"/>	<input type="text"/>	<input type="text"/> %	<input type="text"/>		
<input type="text"/>	<input type="text"/>	<input type="text"/> %	<input type="text"/>		
Aspirational Goal (page 1)	<input type="text"/> %	<input type="text"/> % TOTAL			

Non-Core Work (Value-Added Functions). Identify work that is value-added and/or not part of the core scope required by the City solicitation.

Name of WMBE firm	Identify as Women (W) or Minority (M)	Describe task and which project phase each task is within.	If WMBE firm utilization depends upon a particular resume, list those individuals below	Signature of WMBE Firm

Past Performance

Using whatever space you need to fully do so, describe the strategic model you have for integrating WMBE firms, which evidences likely success in doing so for this contract including how you intend to engage WMBE firms. Please identify at least 3 projects of a similar nature as this project by name including name of owner and for each and as to each, list the percentages of utilization of WMBE firms based on total value of the contract and the total final amount of the contract including all amendments. State the total that was spent.

Inclusion Strategies

Using whatever space you need below to do so, answer each of the following.

- A. Describe the partnership you have with the WMBE firms on your team, whether you teamed in the past, how substantive their role is, and whether they are decision-makers and leaders on your team.
- B. Describe strategies you use to assure consideration of WMBE firms for team assignments not yet made or that result from contract or team changes.
- C. A City objective is to strengthen WMBE firm's capabilities and experience, making them increasingly competitive. Describe specific strategies your team will employ to achieve this goal. Do not limit your response to formal mentoring programs.

INSTRUCTIONS

Complete and submit this WMBE Inclusion Plan within your submittal. The City evaluates and scores your Plan during selection. The Plan must reflect responsible good faith efforts for successful inclusion of WMBE firms. The City may clarify or request information during evaluation. The City may negotiate with the highest ranked Consultant to improve the Plan or accommodate changes necessary to meet City business needs. The agreed-upon Plan becomes material to the contract. Thereafter, changes require City approval as described below.

Definitions:

- Aspirational Goals:** Total percentage anticipated by the Prime to spend with WMBE firm(s) out of the total contract spend including all amendments and phases. The Total Aspirational Goal reflects serious intent the Consultant can reasonably and realistically achieve given good faith efforts in determining and pursuing the goal.
- Core Work:** Base scope of work, functions and disciplines that the Consultant Team must perform given the description of intended scope of work given by the City.
- Non -Core Work:** Work that has potential for being added to the contract scope, but not necessarily dictated or required by the City's solicitation. This work is more vulnerable to budget constraints, negotiations over scope, and/or phased decisions.
- Total Contract Spend:** The full dollar value of the contract as negotiated and amended, including all work and expenses.
- WMBE:** WMBE firms are State certified or self-identified (at least 51% woman or minority owned per SMC 20.42). A WMBE shall self-register at: <http://www.seattle.gov/html/business/contracting.htm>

Scoring Criteria

- Points are awarded for good faith responses that evidence:
- Responsible, sincere good faith efforts to develop aspirational goals that are meaningful.
 - WMBE firms integrated into your team and within core work
 - WMBE firms integrated within value-added work opportunities
 - Evidence of effective mentoring, training, or capacity-building.
 - Strategies that assure WMBE utilization in all likely phases.
 - Evidence of strong past performance using effective models.

Expectations

- Consultants are encouraged to provide meaningful aspirational goals that are similar or better than past performance on similar work. Consultants can seek guidance from departments and also refer to the City utilization reports: <http://www.seattle.gov/purchasing/wmbereports.htm>.
- Consultants of all tiers are responsible to understand that contract value, scopes and teams are subject to negotiations and changes initiated by the City. This includes such decisions as launching or aborting phased work, negotiations that reduce budget, changes to create efficiencies, or changes to improve project expertise in City opinion. All consultants should expect that changes to their project role may result, up to and including completely removing a firm from the project. City Project Managers commit to preserve the role and value of all WMBE firms on the team, yet will still make changes as needed in the City interests.
- Specific expertise for a project as provided by individuals named to the team is also subject to City approval. The expert often needs to be someone who has expertise, experience, and/or even past relationships that create a strong confidence for the City. It is common for individuals to be named onto the team either to fulfill a role or because of their individual resume. The Plan expects the consultant to identify any individuals that are compelling because of their resume, so there is clear understanding for the WMBE firm that the resume (i.e. individual expert) is critical and substitutions place the role of the WMBE firm at risk.
- Any consultant shall have an opportunity to propose a substitute if the named individual withdraws from the project. Such substitutes could be rejected, and the Consultant in turn may lose the associated scope of work.

Contracting with the City of Seattle

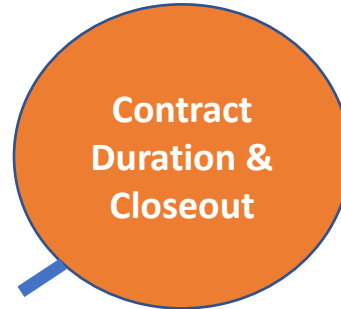


How do I prepare to work with the City?
How do I get started?



How can I be competitive for a solicitation / project?

Once I have a contract, what requirements and expectations must I meet?



Contract Duration & Closeout

- Managing and overseeing your own & your subs' work
- Submitting timely invoices to City
- Relationship with PM
- Developing relationships with subs
- Managing WMBE goals
- Compliance & B2GNow
- Paying subs promptly
- Closeout evaluation



Invoice Checklist & Sample Invoice

Invoice Review Checklist

The City intends to pay you promptly. Below is a checklist to ensure your payment will be processed quickly. Provide this to the best person in your company for ensuring invoice quality control.

☐ Send the invoices to the correct address:

City Department Address/Invoice Recipient:

- ☐ Validate that the time period for services performed is within the Contract Begin Date and Contract End Date.
- ☐ Ensure invoice items have not been previously billed or paid, given the time period for which services were performed.
- ☐ Ensure enough money remains on the contract (including amendments), to pay the invoice.
- ☐ Ensure the Labor Rates match the most current approved rate sheet.
- ☐ Ensure the Overhead Rate and Fee used in calculating personnel costs match the most current approved rate sheet.
- ☐ Ensure the Direct Charges on the invoice are allowable by contract.
- ☐ Eliminate unallowable costs (*e.g. Traveling Business or First Class, Alcoholic Beverages, etc.*)
- ☐ Verify that personnel named are explicitly allowed for within the contract or most current approved rate sheet.
- ☐ Ensure WMBE utilization is provided to the City and/or entered into the City on-line system.
- ☐ Check the math.
- ☐ Ensure back-up documentation is adequate and complete.
- ☐ Verify invoice number and make sure it is not a duplicate or previously submitted. Duplicate invoices will confuse and delay your payment. Contact the City if you think a duplicate invoice is needed, before you send one.

Definitions

- Services: Deliverables or work performed by the consultant including analysis, advice, recommendations, report preparation, design development, and other specialized services.
- Direct Charges: Non-Salary expenses that are necessary and directly applicable to the work required by the contract, for example, Travel & Per Diem, Reproduction Expenses, Office Supplies, and Sub-consultants, and other reimbursables.
- Contract End Date: The date the contract expires. Consultants may not work after this date.



Sample Invoice

Consultant Contract Invoice By Task

- ☐ This is original invoice
☐ This is a duplicate invoice

Date Invoice Sent to City *Date*

Consultant Name *Consultant Name*

Contract Number *Contract #*

Contract Title: *Contract Title*

Work Authorization # *If Applicable*

Work Authorization Title: *If Applicable*

Period Covered By *Month/Day/Year to Month/Day/Year*

Consultant Invoice No. *#####*

Consultant Project # *If Applicable*

Consultant Project Rep *First Name Last Name*

Phone # *(Area Code) ###-####*

Email Name@Company.com

City Project Manager *Name of City PM*

Mail original hard-copy invoice to:

City of Seattle
Mailing Address
Street Address, Suite #
City, State Zip
Phone:

For City

Date
Invoice
Received:

Consultant Mailing Address
Street Address, Suite #
City, State Zip

Consultant Remittance Address
Street Address, Suite #
City, State Zip

Consultant Billing Office:
Name
Phone
Email

Task # - Task Title

Salary Costs				
Personnel	Classification	Hours	Raw Rate	Current Invoice Total
		0	0.00	0.00
		0	0.00	0.00
		0	0.00	0.00
Subtotal Raw Rates Salary Costs This Task				\$ -
Overhead 0.0%				\$ -
Fee 0.0%				\$ -
Total Direct Salary Costs This Task				\$ -

Direct Non-Salary Costs				
Item	Expense Category (List Subconsultants Separately)	Notes		Current Invoice Total
1	Travel & Per Diem			
2	Reproduction			
3	Communication			
4	Sampling & Testing			
5	Sub-Consultants			
6	Other			
Subtotal Direct Non-Salary Cost This Task				\$ -

Task # - Task Name Total Amount Due \$ -

Task # - Task Name

Salary Costs				
Personnel	Classification	Hours	Raw Rate	Current Invoice Total
		0	0.00	0.00
		0	0.00	0.00
		0	0.00	0.00
Subtotal Raw Rates Salary Costs This Task				\$ -
Overhead 0.0%				\$ -
Fee 0.0%				\$ -
Total Direct Salary Costs This Task				\$ -



Sample Invoice (Continued)

Direct Non-Salary Costs			
Item	Expense Category	Notes	Current Invoice Total
1	Travel & Per Diem		
2	Reproduction		
3	Communication		
4	Sampling & Testing		
5	Sub-Consultants		
6	Other		
Subtotal Direct Non-Salary Cost This Task			\$ -

Task # - Task Name Total Amount Due

\$ -

Task # - Task Name

Salary Costs				
Personnel	Classification	Hours	Raw Rate	Current Invoice Total
		0	0.00	0.00
		0	0.00	0.00
		0	0.00	0.00
Subtotal Raw Rates Salary Costs This Task				\$ -
Overhead 0.0%				\$ -
Fee 0.0%				\$ -
Total Direct Salary Costs This Task				\$ -

Direct Non-Salary Costs			
Item	Expense Category	Notes	Current Invoice Total
1	Travel & Per Diem		
2	Reproduction		
3	Communication		
4	Sampling & Testing		
5	Sub-Consultants		
6	Other		
Subtotal Direct Non-Salary Cost This Task			\$ -

Task # - Task Name Total Amount Due

\$ -

Total Amount Due This Invoice (Summary of All Tasks)

Contract Compliance Overview on City Projects

Prompt Payment to Consultant

- Payment of an invoice will be issued and mailed to the Consultant within thirty (30) calendar days of receipt of the invoice.

Prompt Payment to Subconsultants

- Payment of an invoice will be made to a subconsultant within thirty (30) calendar days of receipt by the consultant. The consultant may establish a monthly cut-off date of (to be established by the Prime) that subconsultants must submit an invoice in order to assure 30-day payment.

Subconsultant Payments Reporting Requirements

- The consultant will report payments made to each subconsultant through B2GNow at:
<https://seattleconsulting.diversitycompliance.com/>



Subconsultant Reporting System

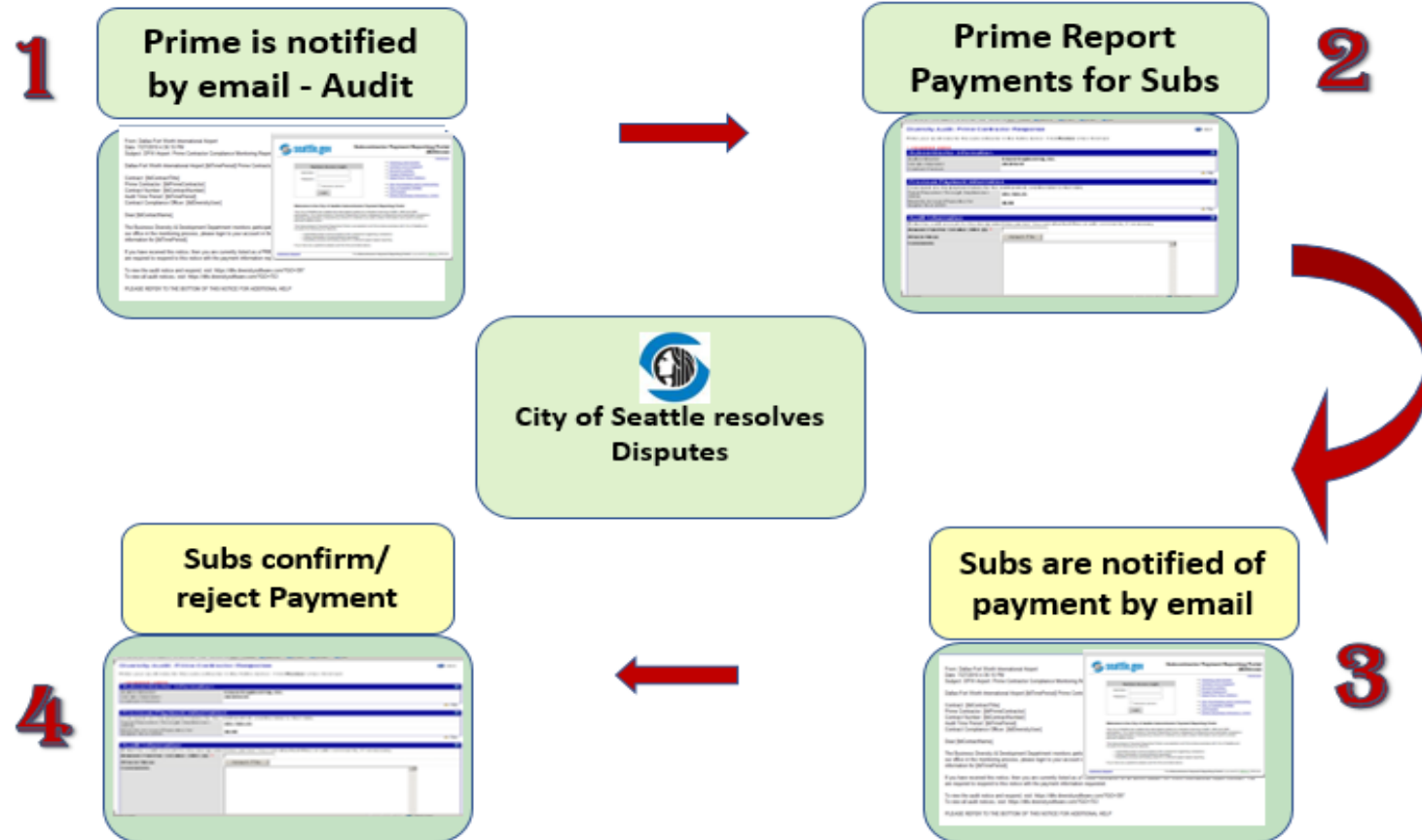
B2GNow

Key features and Benefits

- Online and automated tracking of WMBE utilization
- Real-time payment reporting and verification
- No cost to consultants
- Multiple user accounts
- Progress payment reporting for each subconsultant



Contract Compliance Process - B2GNow



Email Reminder To Prime

<p>From: City of Seattle Date: 1/1/2017 Subject: City project Prime Contractor Compliance Monitoring Report</p> <p>City of Seattle Prime Contractor Compliance Monitoring Report Contract Prime Contractor: Contract Number: Audit Time Period: Contract Compliance Officer:</p>
<p>Dear Consultant</p> <p>The Minority and Disadvantaged Business group of the Economic Development Department monitors participation on all Hillsborough County BOCC contracts with goals. To assist our office in the monitoring process, please login to your account in the Vendor Compliance System and provide the requested subcontractor payment information for [blTimePeriod].</p> <p>If you have received this notice, then you are currently listed as a PRIME contractor on an active Hillsborough County BOCC contract. You are required to respond to this notice with the payment information requested.</p> <p>To view the audit notice and respond, visit https://seattleconsulting.diversitycompliance.com/?GO=753&TID=4218617</p> <p>PLEASE REFER TO THE BOTTOM OF THIS NOTICE FOR ADDITIONAL HELP</p> <p>City Purchasing and Contracting Services 700 5th Avenue, Suite 4112</p>

A monthly reminder is sent for each reporting period. The email includes a link which will take the consultant directly to the report that is due.



Prime reporting a payment to a Subconsultant

Audit Information	
Enter the audit amount for the designated time period. You can attach files or add comments, if necessary.	
Amount PAID for January 2018 *	<div>\$ 14950</div> <div>>> Do NOT enter invoice amount.</div>
Payment Date *	<div>1/31/2018</div> <div>>> Enter payment date if you made a payment for January 2018. >> If multiple payments were made, enter the date of the first payment.</div>
Prompt Payment? *	<div>>> Select a choice below if you made a payment for January 2018.</div> <div><input checked="" type="radio"/> Yes - the subcontractor was paid within 0 days of payment from THE INFORMATICS APPLICATIONS GROUP INC.</div> <div><input type="radio"/> No - the subcontractor was not paid within 0 days of payment from THE INFORMATICS APPLICATIONS GROUP INC.</div> <div><input type="radio"/> N/A - we cannot determine if the subcontractor was paid promptly.</div>
Payment Detail	<div>Enter details of PAID check numbers (or ACH references) and amounts for January 2018. This information is optional but will speed up the confirmation process. Payment details are displayed to Motive Power Inc..</div> <div>Payment made 1/31/2018 check# 5595</div>
Supporting Documents	<div>Attach File</div> <div>Attached documents are not visible to Motive Power Inc..</div>
Comments	<div>These comments are visible ONLY to the compliance officer and prime contractor. They are not visible to Motive Power Inc..</div> <div></div>



Prime Consultant Report

Tracking WMBE Goal

Compliance Audit Summary
Help & Tools

Contract Main
View Contract
Subcontractors
Compliance Audit List
Compliance Audit Summary
Messages
Comments
Reports

City of Seattle Consulting
Training_StandardContract_002: Training_StandardContract_002
Prime: B2Gnow_Training_PRIME
Status: Open
6/2/2016 - 6/2/2019
Current Value: \$500,000

Audit Summary - Total Contract

	Current Award	Award Percent	Payments	Payments Percent	Difference (Payments - Award)
Prime Contract	\$500,000.00		\$75,000.00		
For Credit (1 sub)	\$75,000.00	15.000%	\$20,000.00	26.667%	11.667% above goal
For Credit - Prime	\$0.00	0.000%	\$15,000.00	20.000%	20.000% above goal
For Credit - Subs	\$30,000.00	6.000%	\$5,000.00	6.667%	0.667% above goal
For Credit to DBE Goal	\$0.00	0.000%	\$0.00	0.000%	Goal matched
For Credit to MBE Goal	\$75,000.00	15.000%	\$0.00	0.000%	15.000% below goal
For Credit to WBE Goal	\$0.00	0.000%	\$20,000.00	26.667%	26.667% above goal
Contract Progress	15%				
For Credit Progress	27%				

Award values may not match due to differences between overall contract goal and subcontractor assignments.

Report Error

Prime Contractor - Total Contract

Prime Contractor		Cert	Inc in Goal	Contracted % Paid %	Paid TO Prime Prime's Share
B2Gnow_Training_PRIME B2Gnow_Training_Prime B2Gnow_Training_Prime@outlook.com P 206-111-1111, F 206-111-1111	Payments Email	No	WBE	94.00% 93.33%	\$75,000 \$70,000

Subcontractor Payments for

Subcontractor		Cert	Type	Inc in Goal	Contracted % Paid %	Contracted \$ Paid \$	For Credit \$
1 B2Gnow_Training_Sub B2Gnow_Training_Sub B2Gnow_Training_Sub@outlook.com P 425-222-2222	Payments Email	No	Sub 100%	WBE	6.00% 6.67%	\$30,000 \$5,000	\$5,000

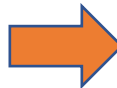


Performance Evaluation

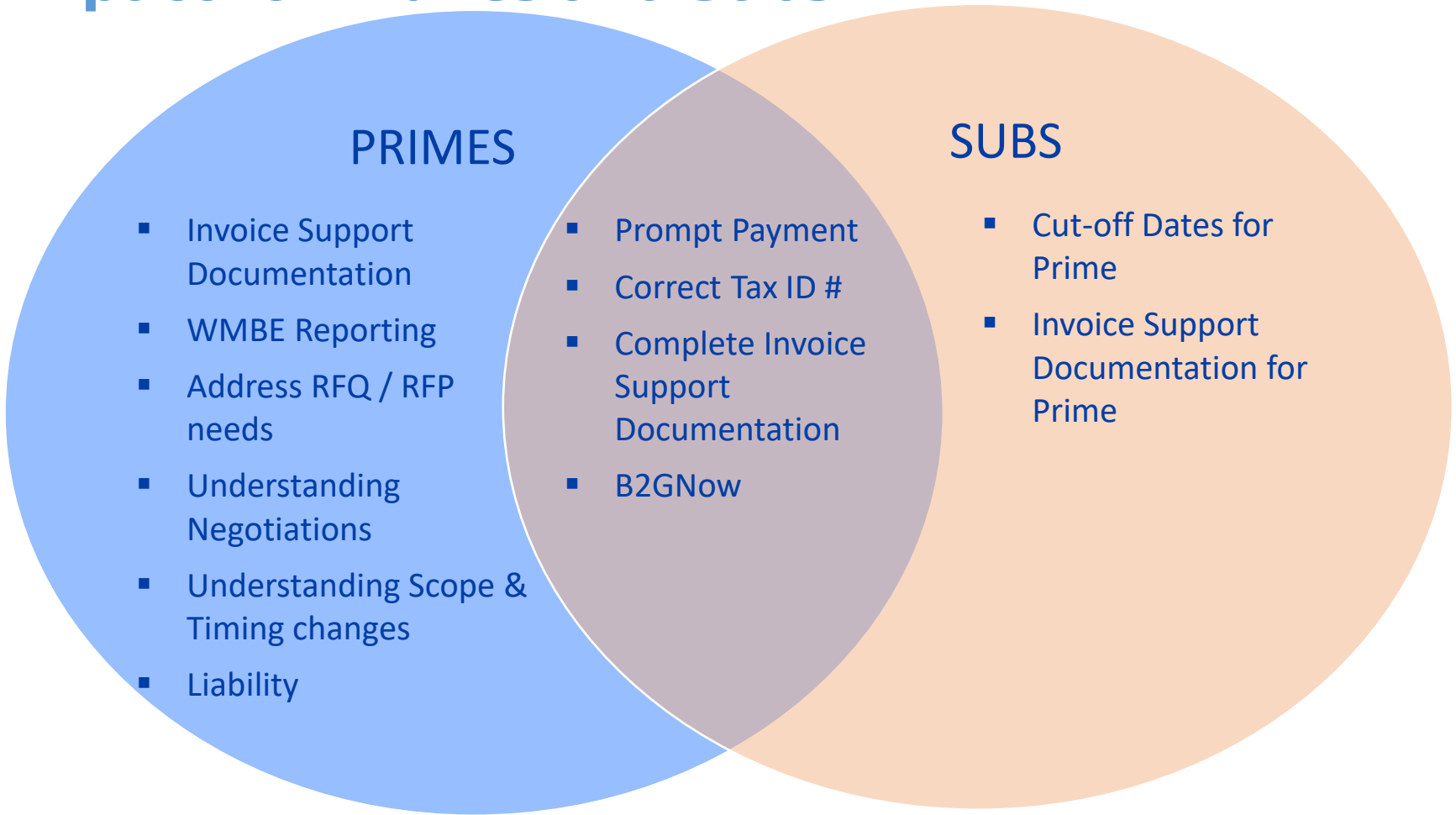
Performance Evaluation for Consultant Services – SMC 20.50.080

Completed evaluations are retained in department contract files and may be posted for City staff.

Consultant Name:		Solicitation Type <input type="checkbox"/> Direct <input type="checkbox"/> Roster <input type="checkbox"/> Advertised <input type="checkbox"/> Other	
Consultant Project Manager Name		Project Title	
		Agreement Number	
Date Agreement Executed	Type of Work <input type="checkbox"/> Study <input type="checkbox"/> Design <input type="checkbox"/> Engineering <input type="checkbox"/> Training <input type="checkbox"/> Other		
Original Agreement Amount	Total Amendment Amounts	Total Agreement Amount	
End Date		Total Amount Paid	
Brief description of work			
If your project required an Inclusion Plan:			
WMBE Goal per Inclusion Plan	WMBE Actual Performance	Total WMBE Dollars Paid	
Scoring Criteria: Select from the score ranges and descriptions listed to the right for all areas evaluated for each consultant.	Score	Description	
	• Satisfactory	Good to excellent, exceeding performance typically seen from consultants in the category.	
	• Unsatisfactory	Acceptable to good performance, similar to typical consultant performance. Difficult and/or low performance, inadequate and below expectations.	
		Comment	Satisfactory? Y / N
1.	Consultant was cooperative and responsive during negotiations.		
2.	Finished within budget, including amendments. Appropriate level of effort, reasonable direct, non-salary expenses.		
3.	Achieved scheduled (including all amendments). Promptly responded to comments. Adapted to changes initiated by Department. Notified department early about any schedule impacts.		
4.	Work products met standards. Performed appropriate quality control. Responded to review comments in subsequent submissions. Sought opportunities to incorporate innovative designs/approaches. Delivered "compatible" electronic files.		
5.	Positive, adaptable and responsive. Clear, concise oral and written communication. Demonstrated an understanding of oral and written instructions. Communicated at intervals appropriate for the work. Respected and used lines of communications. Interaction the public was positive.		
6.	Creative cost control measures/ideas. Submitted appropriate, periodic accurate progress reports. Provided accurate and timely invoices. Conducted meetings efficiently. Limited the number of consultant-initiated contract modifications/supplements. Coordinated with Department effectively; was a team player. Responsive; managed subconsultants effectively.		
7.	WMBE Inclusion (for contracts with inclusion plans): Did the consultant accomplish their Inclusion Plan, were WMBE utilization reports submitted promptly; did the consultant cooperate with all requests for compliance, was the consultant active, performing outreach and recruitment effectively.		
8.	Other:		



Contract Duration & Closeout Summary: Impact for Primes and Subs



Resources



Resources

- City of Seattle Finance & Administration Services (FAS) Purchasing and Contracting Website
<http://www.seattle.gov/city-purchasing-and-contracting/social-equity/wmbe>
- The Consultant Connection Blog
<http://consultants.seattle.gov/category/bids-proposals/>
- SDOT WMBE Program Website
<http://www.seattle.gov/transportation/oeei-wmbe>
- City of Seattle Online Business Directory (OBD)
<http://www.seattle.gov/city-purchasing-and-contracting/online-business-directory>
- Daily Journal of Commerce
<https://www.djc.com>
- ProcureWare
<https://seattle.procureware.com/>
- Northwest Mountain MSDC Technical Assistance Program
www.nwmmsdc.org/tas-seattle
- Washington Procurement Technical Assistance (PTAC) Center
<https://www.washingtonptac.org>
- Northwest Small Business Transportation Resource Center (SBTRC)
<https://www.transportation.gov/osdbu/nw-sbtrc>
- Minority Business Development Agency (MBDA)
<https://www.mbda.gov/businesscenters/tacoma>
- Washington State Office of Minority and Women's Business Enterprises (OMWBE)
<http://omwbe.wa.gov/>



Questions?

christina.guros@seattle.gov

www.seattle.gov/transportation/oeei-wmbe

www.seattle.gov/transportation

